

STAGE I

1963-85

- Traditional (Batch mode, Functionally organised) manufacturing methods

STAGE II

1985-95

- Introduction of Cellular (Lean) manufacturing - Formation of cells and product units
- ISO 9001

STAGE III

1995-99

- Introduction of Single piece flow manufacture
- TQM initiatives QS 9000

STAGE IV

1999-2004

- TQM initiatives
- Advanced JIT - Chaku Chaku, Large cells
- ISO 14001
- TS16949
- Challenging Deming Application Prize by 2004

STAGE V

2005...

- Advanced TQM
- TPM initiatives
- Advanced JIT - Mixed model line, Jidoka
- Challenging Japanese Quality Medal by 2009

Continuous Journey...